

**ADDITIONAL CAPITAL INVESTMENT PROPOSALS AND SCHEMES SUBJECT TO VIABLE BUSINESS CASES IDENTIFIED AS A PRIORITY: 2024/25 to 2028/29**

**1. Summary**

<b>Corporate Plan Priority</b>	<b>Proposed additional investment (£000)</b>	<b>Proposed additional investment subject to viable business cases (£000)</b>
A safe city with a good quality of life for all	0	40,425
A growing city with a strong and prosperous community	0	0
A clean city with a resilient environment	0	3,400
A transforming council delivering efficient, cost-effective services	6,585	3,755
<b>Total</b>	<b>6,585</b>	<b>47,580</b>
<i>General Fund:</i>	6,585	42,105
<i>Housing Revenue Account (HRA)</i>	0	5,475

<b>Proposed additional investment – main programme</b>	<b><u>2024/25</u> <u>(£'000)</u></b>	<b><u>2025/26</u> <u>(£'000)</u></b>	<b><u>2026/27</u> <u>(£'000)</u></b>	<b><u>2027/28</u> <u>(£'000)</u></b>	<b><u>2028/29</u> <u>(£'000)</u></b>	<b><u>5 Year Total</u> <u>(£'000)</u></b>
Proposed investment each year	1,960	1,175	1,150	1,150	1,150	6,585
Borrowing	1,175	1,175	1,150	1,150	1,150	5,800
GF Reserves	785					785

<b>Proposed additional investment subject to viable business cases – Rolling programmes</b>	<b><u>2024/25</u> <u>(£'000)</u></b>	<b><u>2025/26</u> <u>(£'000)</u></b>	<b><u>2026/27</u> <u>(£'000)</u></b>	<b><u>2027/28</u> <u>(£'000)</u></b>	<b><u>2028/29</u> <u>(£'000)</u></b>	<b><u>5 Year Total</u> <u>(£'000)</u></b>
Proposed investment each year	9,225	13,130	11,625	6,050	6,050	46,080
Proposed investment – profile across years yet to be determined						1,500
<b>Financed by:</b>						
Borrowing	6,900	10,805	9,300	6,050	6,050	39,105
						1,500
External Funding	500	500	500			1,500
HRA Capital Receipts	600	600	600			1,800
HRA Reserves	1,225	1,225	1,225			3,675

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**2. Proposed Additional Investment into the main Capital Investment Programme**

<b>Priority</b>		<b>Total (£)</b>	<b>Proposed Initiatives</b>
A transforming council delivering efficient, cost- effective services	C1	785,000  <i>Funded by: Reserves</i>	<p><b>Technology Modernisation Programme</b> (24/25 - £785,000)</p> <p>This is the 24/25 programme of works for the ICT – Smart Council project. This capital investment is to continue to provide the ICT core services to the Council (software and hardware). The additional work has been broken down into projects, which, when delivered together, will achieve quantitative and qualitative benefits and mitigates risk.</p> <p>Part of the project is to provide regular device refreshes, to ensure the estate does not go beyond the end of its supported life and result in security risks and to enable officers and members to carry on working remotely.</p> <p>The Technology Modernisation Programme is fundamental to enabling transformation. The forecast costs over the remaining years from 24/25 to 25/26 of £7,050,000 is estimated to be £4,940,000 of capital investment and £2,110,000 of revenue investment.</p> <p>£2,220,000 of this capital investment has already been included in the programme for 24/25 to 25/26 regarding software licences. A further £1,180,000 is being included as part of C2 below for 24/25 to 25/26 regarding software licences.</p> <p>This investment for 24/25 is being moved up from the ‘subject to viable business case’ section. Inclusion of the Smart Council project from 25/26 in the main programme is subject to approval of appropriate viable business cases.</p>
A transforming council delivering efficient, cost- effective services	C2	5,800,000  <i>Funded by: Corporate borrowing (alternative methods of funding will be considered if available)</i>	<p><b>Software Licencing</b> (24/25 to 25/26 - £1,175,000 p.a, 26/27 to 28/29 - £1,150,000 p.a.)</p> <p>This scheme is to maintain the on-going software licences required to deliver corporate wide systems, without which the Council would not be entitled to use all proprietary applications.</p>
	<b>Total</b>	<b>6,585,000</b>	<b>General Fund</b>
		<b>6,585,000</b>	<b>TOTAL ADDITIONAL CAPITAL INVESTMENT PROPOSALS – MAIN CAPITAL INVESTMENT PROGRAMME</b>

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**3. Schemes Subject to Viable Business Cases Identified as a Priority**

Viable business cases will need to be produced and approved before these schemes can progress and be brought into the capital investment programme.

Priority		Total (£)	Proposed Initiatives
A transforming council delivering efficient, cost-effective services	C3	755,000 <i>Funded by: Corporate borrowing</i>	<p><b>Technology Modernisation Programme (25/26 - £755,000)</b></p> <p>This is the 24/25 programme of works for the ICT – Smart Council project. This capital investment is to continue to provide the ICT core services to the Council (software and hardware). The additional work has been broken down into projects, which, when delivered together, will achieve quantitative and qualitative benefits and mitigates risk.</p> <p>Part of the project is to provide regular device refreshes, to ensure the estate does not go beyond the end of its supported life and result in security risks and to enable officers and members to carry on working remotely.</p> <p>The Technology Modernisation Programme is fundamental to enabling transformation. The forecast costs over the remaining years from 24/25 to 25/26 of £7,050,000 is estimated to be £4,940,000 of capital investment and £2,110,000 of revenue investment.</p> <p>£2,320,000 of this capital investment has already been included in the programme for 24/25 to 25/26 regarding software licences.</p> <p>This investment for 24/25 is being moved up from the ‘subject to viable business case’ section. Inclusion of the Smart Council project from 25/26 in the main programme is subject to approval of appropriate viable business cases.</p>
A safe city with a good quality of life for all	C4		<p><b>Palace Theatre (Dixon Studio) – RAAC</b></p> <p>Following the increased awareness of the risks of Reinforced Autoclaved Aerated Concrete (RAAC) raised regarding educational settings, further due diligence has been undertaken in relation to the wider Council operational portfolio. This has identified the presence or RAAC within the Dixon Studio at the Palace Theatre. The main auditorium, entrance lobby and other facilities are not affected but the Dixon Studio will be closed whilst further investigatory works are undertaken.</p>

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Priority		Total (£)	Proposed Initiatives
			<p>This investment is in addition to the budget of £40,000 already in the approved capital investment programme for 23/24. This amount was transferred from the Priority Works budget to facilitate some short-term mediation works until a longer-term solution can be undertaken.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A safe city with a good quality of life for all	C5	<p align="center">2,500,000</p> <p align="center"><i>Funded by: Corporate borrowing</i></p>	<p><b>Southend Pier – Condition Works</b> (25/26 to 26/27 - £1,250,000 p.a.)</p> <p>This investment is to deliver the ongoing planned approach to addressing the condition works and bearing refurbishment identified within the condition survey. This proactive approach reduces the requirement for urgent and/or reactive condition works and ensures the integrity of this landmark structure that helps drive millions of visitors to Southend-on-Sea each year.</p> <p>This investment is in addition to the £2,087,000 budget already in the approved capital investment programme for the years 23/24 to 24/25.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A clean city with a resilient environment	C6	<p align="center">1,400,000</p> <p align="center"><i>Funded by: Corporate borrowing</i></p>	<p><b>Coastal Defence Refurbishment Programme</b> (24/25 - £400,000, 25/26 to 26/27 - £500,000 p.a.)</p> <p>This investment is to deliver a planned approach for the essential refurbishment works to the city’s coastal defences. This proactive approach reduces the requirement for urgent and/or reactive condition works.</p> <p>This investment is in addition to the £23,000 budget already in the approved capital investment programme for 23/24.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>

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Priority		Total (£)	Proposed Initiatives
A safe city with a good quality of life for all	C7	1,500,000  <i>Funded by: External funding</i>	<p><b>Schools – Condition Works</b> (24/25 to 26/27 - £500,000 p.a.- amount is indicative)</p> <p>This investment is for condition works at Children Centres and emergency works at schools. These are mainly larger, urgent projects to be agreed between the Council's property team and head teachers.</p> <p>This is funded from Government Grant (the amount is subject to final Government capital funding announcements).</p> <p>This investment is in addition to the budget of £699,000 already in the approved capital investment programme.</p> <p>Inclusion in the main programme is subject to confirmation of the funding from the Department for Education.</p>
A transforming council delivering efficient, cost-effective services	C8	1,500,000  <i>Funded by: Corporate borrowing</i>	<p><b>Property Refurbishment Programme</b> (25/26 to 26/27 - £750,000 p.a.)</p> <p>This investment is to enable the Council's Property and Estate Management service to take a proactive approach to maintaining the buildings for which it is responsible. This will ensure investment is made in the fabric and services within building before they get to a stage that capital works become urgent or have a detrimental impact on service users' use of the building or leads to urgent repairs and maintenance works which are usually more costs long term.</p> <p>This investment is in addition to the budget of £741,000 already in the approved capital investment programme for the years 23/24 to 24/25.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A transforming council delivering efficient, cost-effective services	C9	1,500,000  <i>Funded by: Corporate borrowing</i>	<p><b>Fire Improvement Works</b> (25/26 to 26/27 - £750,000 p.a.)</p> <p>This scheme is for the implementation of fire safety and associated compliance works across the Council's corporate property estate arising as a result of any changes to building regulations and/or other standards or updated fire risk assessments.</p> <p>This investment is in addition to the budget of £1,641,000 already in the approved capital investment programme for the years 23/24 to 24/25.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>

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Priority		Total (£)	Proposed Initiatives
A safe city with a good quality of life for all	C10	20,000,000  <i>Funded by: Corporate borrowing</i>	<p><b>Footways Improvements</b> (24/25 to 28/29 - £4,000,000 p.a.)</p> <p>Improving local pavements is a priority for local people and for this council. This investment is to create better conditions for walking and improve public safety by reducing instances of trips and falls.</p> <p>The programme of works includes some of the highest priority pavements that need repair, across a range of wards and is part of more major investment across future years that will be needed to enable all the highest priority pavements to be brought up to standard across the city.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A safe city with a good quality of life for all	C11	7,500,000  <i>Funded by: Corporate borrowing</i>	<p><b>Carriageways Improvements</b> (24/25 to 28/29 - £1,500,000 p.a.)</p> <p>Improving local roads is a priority for local people and for this council. This investment is to improve the highways infrastructure, reduce long term structural maintenance and improve public safety.</p> <p>The programme of works includes some of the highest priority roads that need repair, across a range of wards and is part of more major investment across future years that will be needed to enable all the highest priority roads to be brought up to standard across the city.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A safe city with a good quality of life for all	C12	2,500,000  <i>Funded by: Corporate borrowing</i>	<p><b>Carriageways Improvements - Potholes</b> (24/25 to 28/29 - £500,000 p.a.)</p> <p>Improving local roads is a priority for local people and for this council. This investment, specifically for potholes, is to improve the highways infrastructure and improve public safety.</p> <p>The programme of works includes some of the highest priority roads that need repair, across a range of wards and is part of more major investment across future years that will be needed to enable all the highest priority roads to be brought up to standard across the city.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>

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Priority		Total (£)	Proposed Initiatives
A safe city with a good quality of life for all	C13	250,000  <i>Funded by: Corporate borrowing</i>	<b>New Street Lighting – Column Replacement</b> (24/25 to 28/29 - £50,000 p.a.)  This is to deliver replacement street light columns where they are damaged or reach the end of their useful lives.  Inclusion in the main programme is subject to approval of a viable business case.
A clean city with a resilient environment	C14	1,500,000  <i>Funded by: Corporate borrowing</i>	<b>Climate Change Provision</b> (profile to be determined)  This is to deliver suitable projects aimed at reducing the impact of climate change and support the Council's aspirations to achieve net-zero emissions by 2030 in line with the Climate Emergency Declaration.  Inclusion in the main programme is subject to approval of a viable business case.
A clean city with a resilient environment	C15	500,000  <i>Funded by: Corporate borrowing</i>	<b>Cliffs Stabilisation</b> (24/25 - £100,000, 25/26 - £400,000)  It is recognised that consideration needs to be given to schemes to remedy ground movement and reduce the risk of cliff slips.  Schemes will be prioritised and slopes where there is evidence of ongoing, persistent ground movement, affecting a wide area with the potential to affect adjacent buildings or infrastructure would be considered first.  Inclusion in the main programme is subject to approval of a viable business case.
A safe city with a good quality of life for all	C16	700,000  <i>Funded by: Corporate borrowing</i>	<b>Public Toilet Provision</b> (24/25 to 25/26 - £350,000 p.a.)  This scheme is to investigate and review the public toilet provision and location and implement the construction of a new toilet facility to meet the requirement identified. This may be in the form of one large block or multiple small blocks. The main focus will be the seafront facing wards that contain the main facilities.  Inclusion in the main programme is subject to approval of a viable business case.
	<b>Total</b>	<b>42,105,000</b>	<b>General Fund</b>

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<b>Priority</b>		<b>Total (£)</b>	<b>Proposed Initiatives</b>
A safe city with a good quality of life for all	C17	975,000  <i>Funded by: Reserves</i>  <i>Delivered by South Essex Homes</i>	<p><b>HRA Right to Buy – Buybacks Refurbishment</b> (24/25 to 26/27 - £325,000 p.a.)</p> <p>This investment is to support the continuation of the programme to buy back ex-council houses and other properties to increase the stock on the housing register. These funds would be used to refurbish the properties that are purchased in order to bring them up to Decent Homes standard.</p> <p>These works are wholly funded through the HRA, from the Capital Investment Reserve. This investment is in addition to the budget of £147,000 already in the approved capital investment programme for 23/24.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
A safe city with a good quality of life for all	C18	4,500,000  <i>Funded by: 40% Right to Buy Receipts and 60% HRA Capital Investment Reserve</i>	<p><b>HRA Affordable Housing Acquisitions Programme</b> (24/25 to 26/27 - £1,500,000 p.a.)</p> <p>Housing is a clear priority of this council and through purchasing suitable private homes for council use, the acquisitions programme is already helping to ensure that everyone has a home that meets their needs, including those with complex needs.</p> <p>It is 40% financed by retained Right to Buy capital receipts. The balance of 60% is financed from the HRA capital investment reserve.</p> <p>This investment is in addition to the budget of £2,878,000 already in the approved capital investment programme for the years 23/24.</p> <p>The profile of these budgets across 2024/5 and future years is subject to change as the Government has introduced a cap on the use of Right to Buy receipts on acquisitions, to encourage new builds to help drive new supply of Council Housing.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p>
	<b>Total</b>	<b>5,475,000</b>	<b>Housing Revenue Account</b>
		<b>47,580,000</b>	<b>TOTAL CAPITAL INVESTMENT PROPOSALS – SUBJECT TO VIABLE BUSINESS CASES</b>